















### Focus question...

# tion... Plasporal 2023

"How do you build an enabling institutional strategy and culture to harness the benefits and opportunities of new digitally enhanced models of learning and teaching?"











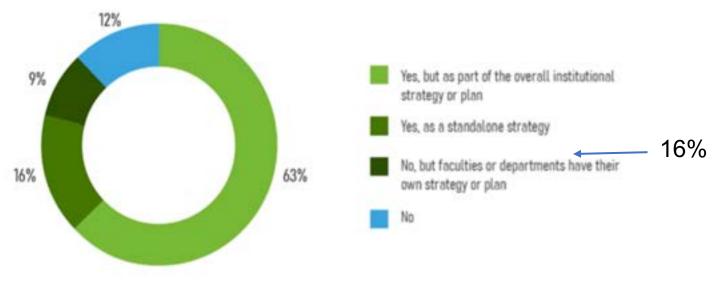


https://eua.eu/101-projects/772-digi-he.html

Institutional strategies for the digitalisation of learning and teaching

#### SURVEY REPORT

Digitally enhanced learning and teaching in European higher education institutions



Q7: Does your institution have a strategy for the digitalisation of learning and teaching? n=360

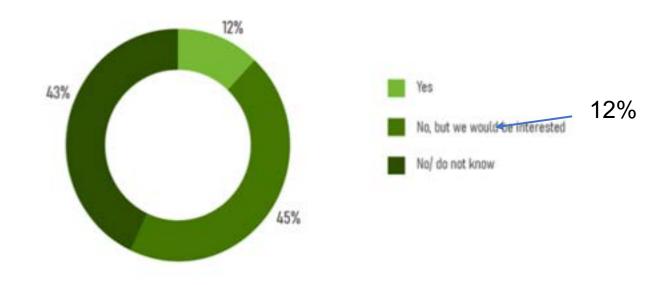


https://eua.eu/101-projects/772-digi-he.html

Use of selfassessment and/or benchmarking tools for digitalisation

#### SURVEY REPORT

Digitally enhanced learning and teaching in European higher education institutions



Q17: Has your institution used any self-assessment and/or benchmarking tools for digitalisation?





Figure 8 Example of radar diagram CoL Benchmarking Toolkit for Technology-Enabled Learning

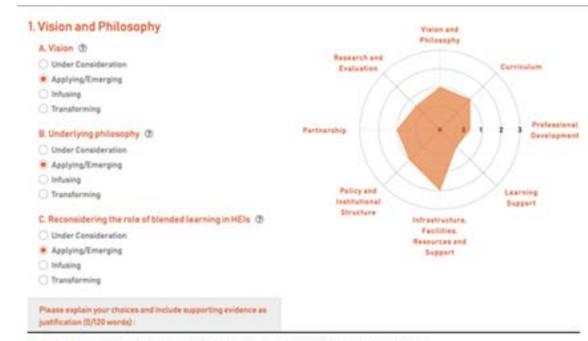


Figure 7 Example of UNESCO Blended Learning Self-Assessment Tool





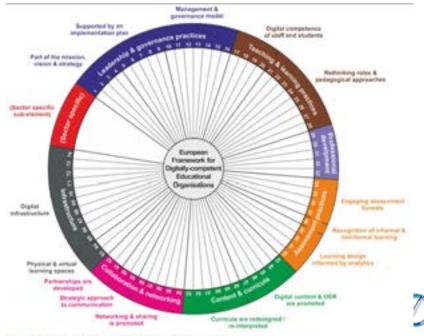


Figure 2 The different elements of DigCompOrg framework.







# Strategy and Organisational Culture:

Learning & Teaching Thematic Peer Group

https://eua.eu/resources/publications/1010:strategy-and-organisational-culture-group-report.html



#### **LEARNING & TEACHING PAPER #17**

Strategy and organisational culture

Thematic Peer Group Report

Chair: Diana Andone, Politimnica Liniversity of Timishara, Alomania

Dordinators, Mark Brown & Helene Peterbauer

March 2022





# Developing an institutional strategy

**Developing a framework** 



https://eua.eu/resources/publications/1010:strategy-andorganisational-culture-group-report.html

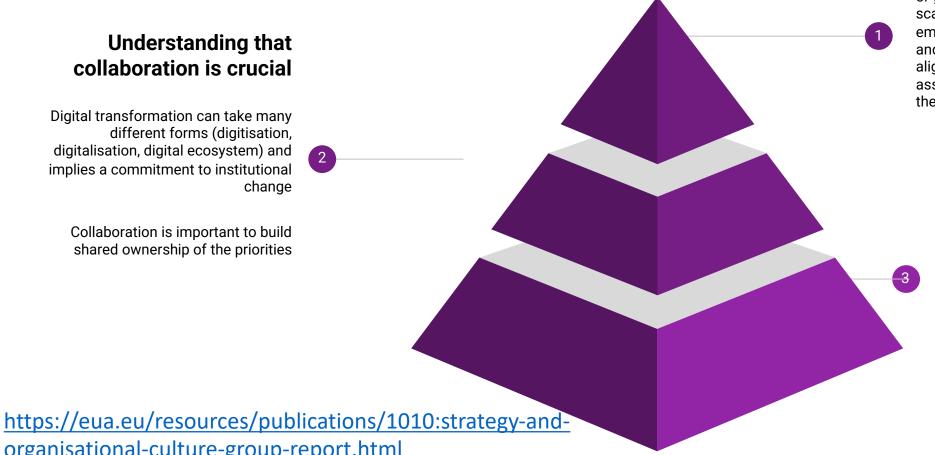
# Developing an institutional strategy

#### Vision, Leadership and Governance

#### **Understanding that** collaboration is crucial

Digital transformation can take many different forms (digitisation, digitalisation, digital ecosystem) and implies a commitment to institutional change

Collaboration is important to build shared ownership of the priorities



#### **Fostering digital** transformation

In building up a DELT strategy, base policies or governance on the different forms and scales of digital transformation, on empowering collaboration with openness and shared ambition and on encouraging alignment of the institution's quality assurance framework and benchmarks with the planned digital transformation.

#### **Recognising that** change does not follow a straight line

periodic readjustment of the institutional strategy

leaders and ambassadors for change

quality assurance framework



## **Translating strategy into action Challenges**

# Vision, leadership and governance

Establishing the current state of practice, how to develop the right type of strategy and rethink teaching approaches for best practices

Promoting leadership, quality assurance and self assessment

Defying delivery modes and exploring partnerships

Ensuring quality and revising the quality assurance framework to support new models



# Developing an institutional strategy

How to bring everything together?

The process of how an institutional strategy is developed is just

as important as the strategy itself









Digital Education Eco-system Collaboration Co-creators



Academic Culture changes Learning transformation

Together Online

**Early Adopters** 

Enablers

Digital leaders





# Developing an institutional strategy

#### People, Community and Stakeholders

#### **Students**

Flexibility, to switch between in-person and online modes, personalisation and opportunities, inclusion and equality of access student-led learning and co-creation

#### **Communities**

Digital communities of practice are wielding the power of the collective, gaining traction from a range of players: from the early adopters to the transformative leaders that are cocreating the digital strategies within and beyond their institutions.



#### **Educators**

Training opportunities, constant support, validation of educators' digital skills, communities of practice, support of innovative initiatives and explicit dissemination of good practices, impactful professional development culture, building a community

#### **Stakeholders**

active engagement, participation of external and internal stakeholders needs to be built into the culture of the institution, co-design strategies following collaborative processes

#### **Self-assessment & institutional** community

Undertake an audit or self-assessment of the current situation in your institution to identify the gaps and strategic priorities for development over the next five years; involve educators, students and stakeholders in the process and consider the impact on the institutional community in the planning of Central de IDJFR development measures.

organisational-culture-group-report.html

## **Translating strategy into action Challenges**

# People, community and stakeholders

Promoting a mindset shift amongst teachers and administrators and transforming assessment practices

Developing support for teacher and students Increasing continuous professional development

Increasing flexibility and more authentic and relevant assessment models

Promoting shared ownership of developments towards digital transformation

Developing a community of practice, growth mindsets and shared ownership Supporting students and mapping the study lifecycle



#### Digitalisation

Digital Education Eco-system

Collaboration Co-creators



# Digitalisation

Digital Education Eco-system
Collaboration
Co-creators
Collaboration
Virtual mobilities







## Developing an institutional strategy

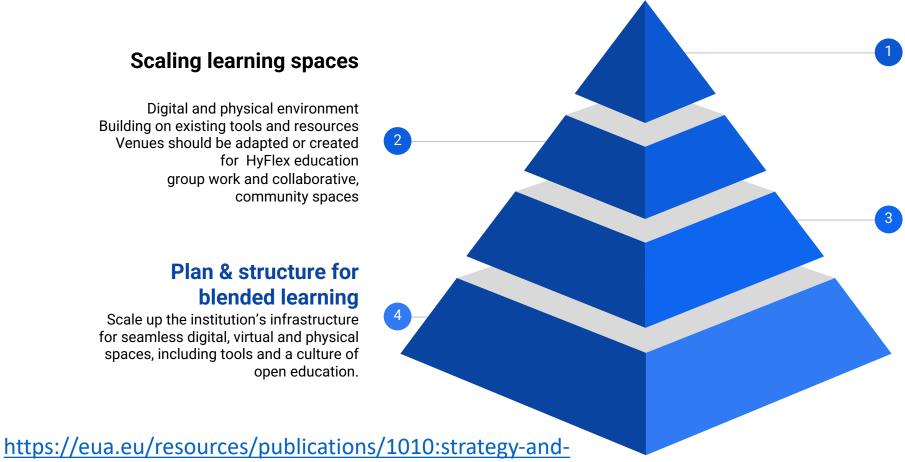
#### Tools, Spaces and Resources

#### **Scaling learning spaces**

Digital and physical environment Building on existing tools and resources Venues should be adapted or created for HyFlex education group work and collaborative, community spaces

#### Plan & structure for blended learning

Scale up the institution's infrastructure for seamless digital, virtual and physical spaces, including tools and a culture of open education.



#### Digital architecture and ecosystem

Define the digital ecosystem Devising an institution-wide digital framework integrating mobile and cloud technology and investing in continuous training and support focus on data management

#### Open education

Sustainable digital ecosystems Creation of platforms for exchange Students as co-creators Collaboration inside and between institutions



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## **Translating strategy into action Challenges**

Tools, spaces and resources

Developing and integrating digital infrastructures

Adapting physical spaces

digital education ecosystem consists of a diverse range of macro, meso and micro-layers.



# Developing an institutional strategy

How to bring everything together?

The process of how an institutional strategy is developed is just

as important as the strategy itself





#### Digitisation



# Digitisation

Core
UPT Virtual Campus (Unique Access point)
UniCampus - MOOCs courses
Training & Support

**Early Adopters** 



#### UPT Virtual Campus (Unique Access point) – Customised, scalable

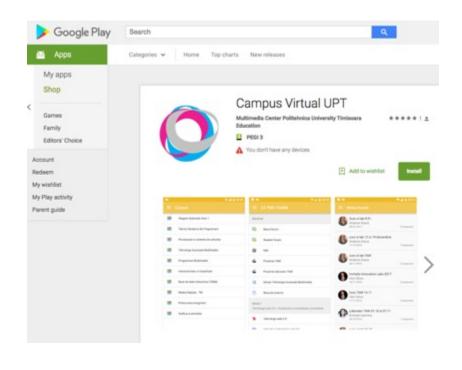
- Moodle 3.9.2
  - •476 plugins
  - •71 developed by UPT
  - •26 since March 2020

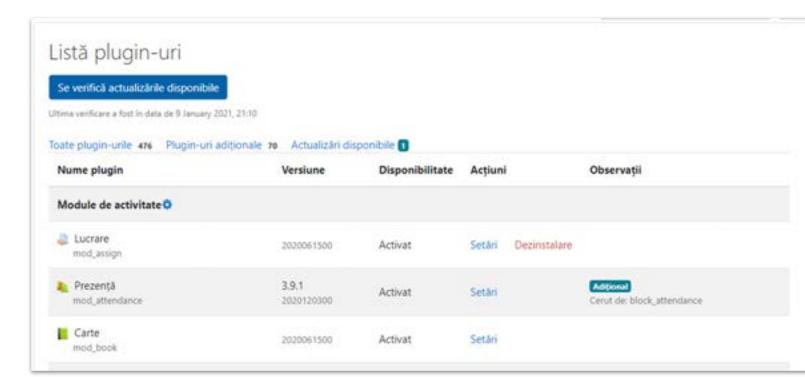
Since 2008 – open-source Moodle, customised and upgraded

Since 2015 - Mobile app CVUPT

Closed platform only for UPT students and professors

https://cv.upt.ro/





# **Virtual Campus in 2021**

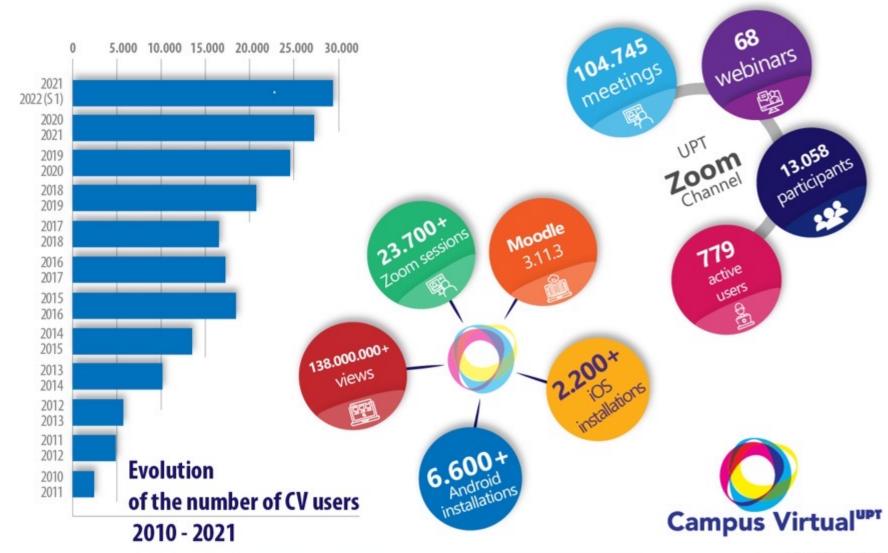
eLearning Centre



The evolution of the UPT Virtual Campus





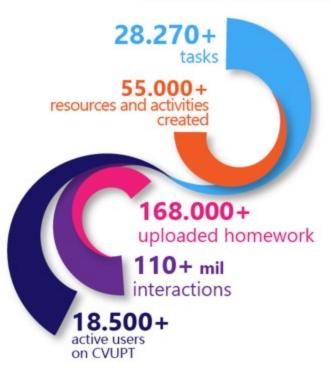


# **Campus Virtual in 2022**

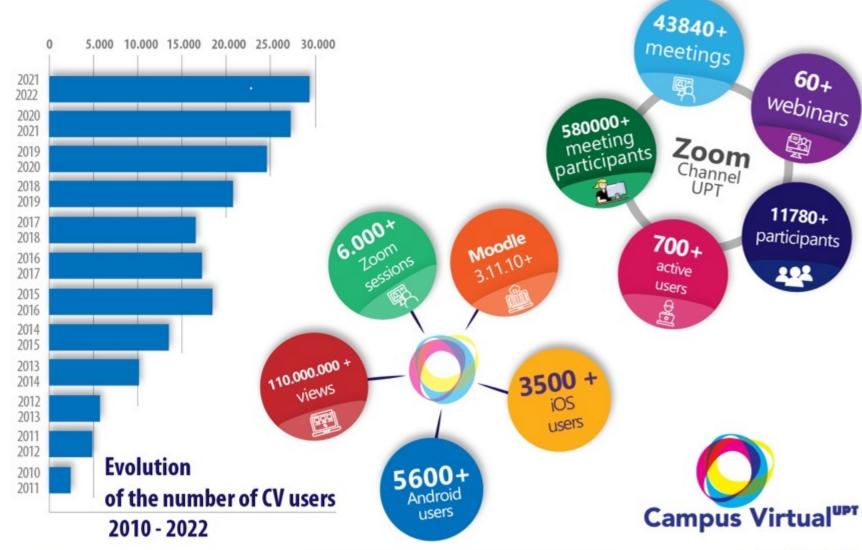
**Evolution of Virtual Campus UPT** 











# Developing educators competences



# MODE-IT Project partners













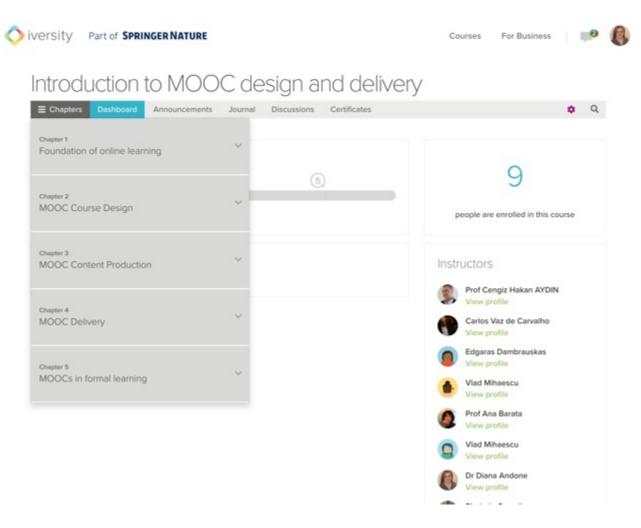




www.mode-it.eu



# MODE-IT online training program



#### composed of 5 learning modules

- 1. Foundation of online learning;
- 2. MOOC course design;
- 3. MOOC content production;
- 4. MOOC delivery;
- 5. MOOC in formal learning.

https://iversity.org/en/my/courses/introduction-to-mooc-design-and-delivery





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# MODE-IT online training program

125 participants Only partner universities

**Evaluated** 

https://open.ktu.edu/.





◆ Lesson 1. Digital Learning Resources, Video lesson

Jump to...

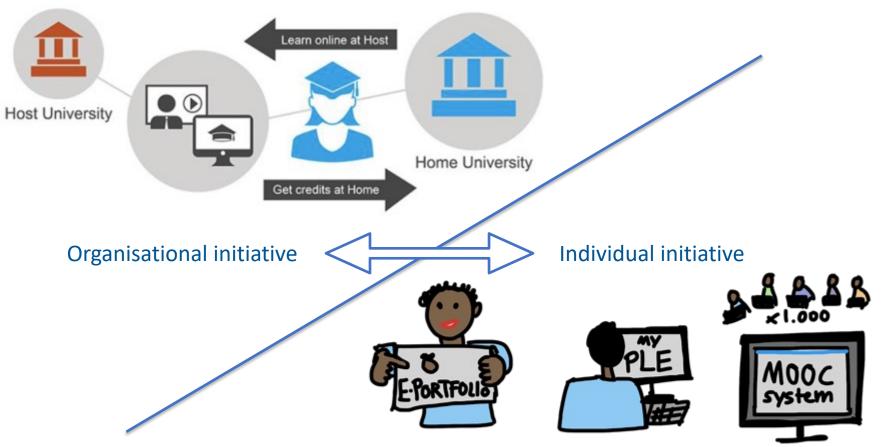
Lesson 1. Digital Learning Resources.

Supplementary material ▶



Virtual Mobility vs. Open Education?

# Open Virtual Mobility







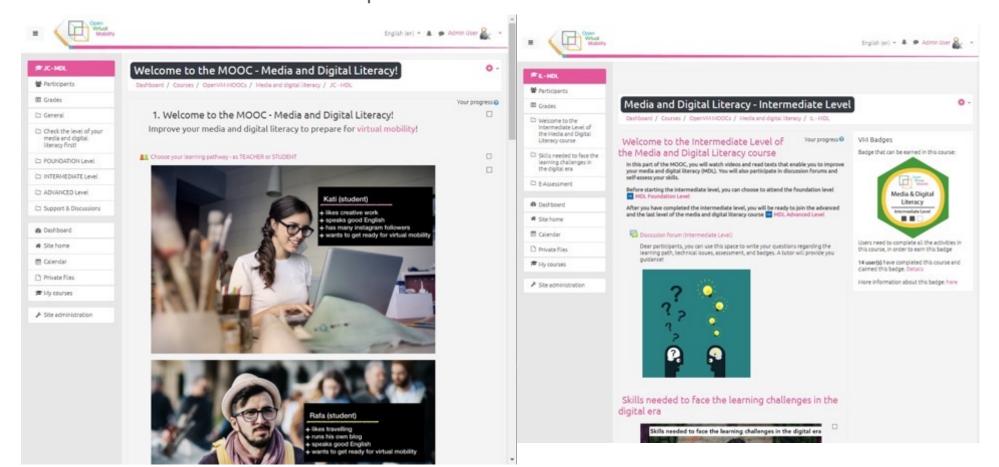




# **Open Virtual Mobility**

Course implementation

24 courses to get ready for Virtual mobilities



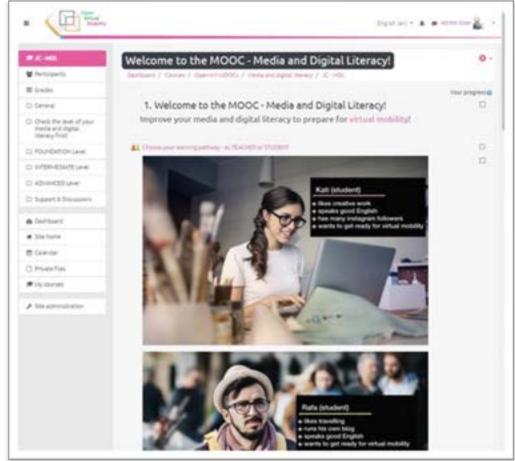
http://www.openvirtualmobility.eu

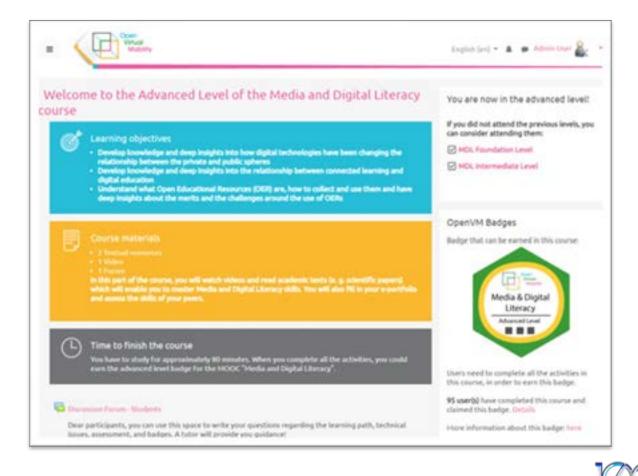






#### Open Virtual Mobility Learning HUB – 24 courses in EN





http://www.openvirtualmobility.eu





# **Open Virtual Mobility**

Open Credentials to recognise virtual mobility skills Opening the skill recognition!



http://www.openvirtualmobility.eu







# acadigital in academia





# ACADIGIA - Consortium



<u>Instituto Politécnico do</u> Porto



<u>Universidad Politecnica</u> <u>de Madrid</u>





National Technical
University of Athens



**INOVA+** 



Universitatea Politehnica
Timisoara



**Trinity College Dublin** 



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# ACADIGIA - Tools

Skype	Cisco Webex
Google Classroom	Jupyter Notebook
Zoom	Blackboard
Microsoft Teams	Digital Whiteboard
Kahoot	MS Forums
Moodle	Kaltura





# ACADIGIA – Tools analysis

#### For each tool:

- a report
- Demo video
- Tutorial based on practical experience
- Online
- print



#### 4. Assessment

- video quizzes (students can answer live in quizzes in video)
- video assignment integrated in LMS , uses assignment feature to allow video uploading and submission of video content created by students
- no direct grading or assignment is included in Kaltura, but works with features from LMS

#### 5. Supporting Learners Empowerment

- Kaltura Video Cloud for Education
- centralized video content management solution
- bulk ingestion and upload, create transcoding profiles, manage metadata and categories, design and configure players, edit videos, view analytics, distribute content across the web, configure ad campaigns, control access to media, manage accounts, users, entitlements and permissions, search among videos
- . integrated in LM
- video analytics and data (viewer behavior, content performance and delivery)



8



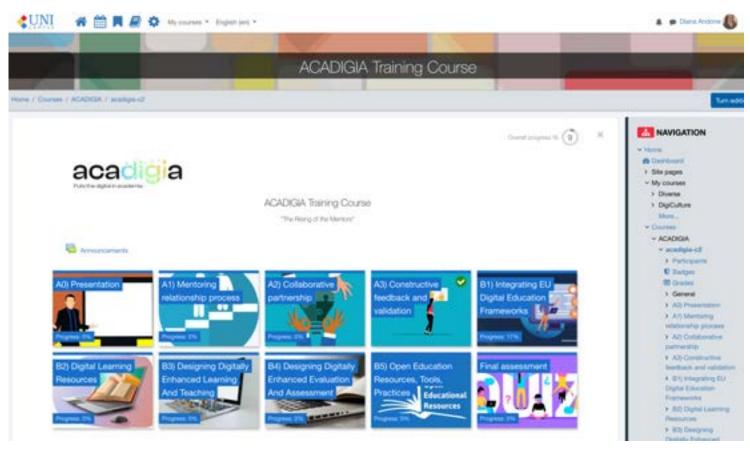




# ACADIGIA - DigCompEdu training handbook and course

#### Part B Structure

Integrating EU Digital **Education Frameworks** Digital education resources Designing digitally enhanced learning and teaching Designing digitally enhanced evaluation and assessment Open education resources, tools, practices



https://acadigia.eu/









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Cursuri DigiCulture

O VEZI CURS

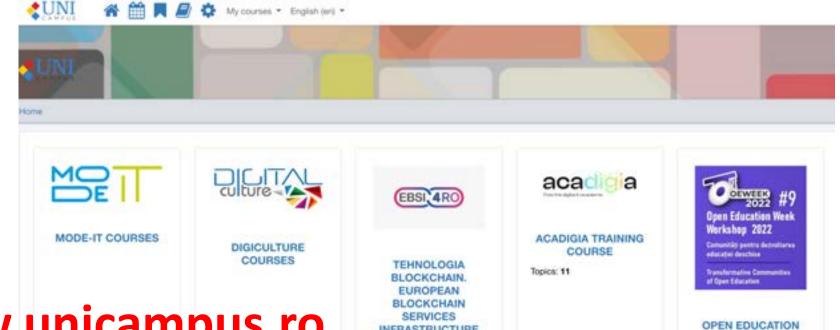












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**WEEK 2022** 

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IEEE Education Board of Governors
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